New Caney Independent School District Valley Ranch Elementary School 2023-2024 Campus Improvement Plan



Mission Statement

New Caney ISD:

Graduate students who are equipped to thrive in the REALITY of their future.

Valley Ranch Elementary:

Valley Ranch Elementary is dedicated to ensuring high levels of learning for ALL students.

Vision

New Caney ISD:

Preparing our learning community for the REALITY of tomorrow.

Valley Ranch Elmentary:

To ensure high levels of learning, we will...

create a community of collaborative learners

address the social/emotional needs of the whole child (7 Mindsets)

address the social/emotional needs of the whole child (7 lymidsets)

provide differentiation through data-driven instruction

create a positive student-centered environment

empower individuals to set and achieve goals

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Comprehensive Needs Assessment

Demographics

Demographics Summary

2022 Accountability Rating: B

Valley Ranch Elementary is a Title 1 EE-5 campus, including an ECSE class and two Applied Skills SPED classrooms, with a student enrollment of 850 students. Of 850 students, 27% are Hispanic, 2% Asian, 6% Black/African American, 1% Native Hawaiian/Pacific Islander, 80% White, and 6% two or more races. Of 850 students, 60% are at risk, 32% are LEP, 67% are economically disadvantaged, 14% special education, and 3% are gifted and talented. We are a neighborhood school. The school was established in 2006. We are one of the largest elementary schools in New Caney ISD. Currently closed to transfers due to high enrollment.

The attendance rate for 2022-2023 was 93.65%, up from 92.7% in 2021-2022

The mobility rate is 15%

We have had ten students this year that qualified for McKinney-Vento; 67% of our students are on Free/Reduced lunch, 63 students are military connected, and 11 of those students with active military; 20 students served this year for GT/Talent Pool, 490 students identified as at-risk MOY compared to 452 BOY.

Community Information:

Per Neighborhoodscout.com and crimegrade.com

Professions - construction, retail and healthcare

Age - a higher percentage of 5 - 17 (school grade) & 35-54

Education - high school

Crime Rate - rated a C - due to theft being the biggest issue

Percentage of renters/owners - In Porter, Texas, <u>82.0%</u> of the population owns their homes, while approximately 18.0% rent. The average cost of a single-family home in Porter, Texas in 2022 is <u>\$269,007</u>, which is high in the United States and high in Texas. The average one-bedroom <u>apartment cost</u> is approximately \$1,130 per month.

How do we interact with our community's major employers and universities/community colleges?

• During college and career readiness week, we had professional members of the community come and talk to our students about their career paths. Mgt. Sherrifs office and relators participate as well.

• UH student teachers, Infinity student volunteers, St. Thomas participation

Demographics Strengths

Students understand goal setting and the focus on getting better rather than perfection.

Special Education and General Education share responsibility for all students.

Data is used for training and planning for instruction

Problem Statements Identifying Demographics Needs

Problem Statement 1 (Prioritized): Problem Statement 3: K-1 Literacy needs to target fluency and decoding. **Root Cause:** Lack of understanding with practical application of science of teaching reading vs. traditioanal practices

Problem Statement 2 (Prioritized): Problem Statement 2: Dual Language students are making less progress than their English peers. **Root Cause:** Inadequate coaching cycles and support for dual language teachers hinder strong tier 1 instruction.

Problem Statement 3 (Prioritized): Behaviors impact the learning of students as well as the ability of the teachers to perform their jobs. **Root Cause:** Training on the Social Emotional side of children and how to serve their needs concerning trauma and restorative practices.

Student Learning

Student Learning Summary

Students need access to high-quality and current-topic library books. Currently, libraries have outdated collections and require a refresh to provide high-quality print and digital literature for all students in a library setting. Media specialists are not certified librarians and experts in library collection development. Collections need weeding and updated resources. Due to COVID, our schools have fallen behind with library collection development to support student learning.

Problem Statements Identifying Student Learning Needs

Problem Statement 1: Based on AIMsweb data and CLI students did not make expected growth measures in K and 1st grade Root Cause: New systems and instructional strategies were put in place and took time to understand and implement

Problem Statement 2 (Prioritized): Problem Statement 3: K-1 Literacy needs to target fluency and decoding. **Root Cause:** Lack of understanding with practical application of science of teaching reading vs. traditioanal practices

Problem Statement 3 (Prioritized): Problem Statement 2: Dual Language students are making less progress than their English peers. **Root Cause:** Inadequate coaching cycles and support for dual language teachers hinder strong tier 1 instruction.

Problem Statement 4: Data-driven instruction **Root Cause:** There is a transition to teachers pulling data to use for targeted instruction. Teachers need content area focused professional development to improve their content knowledge and ultimately improve student success.

Problem Statement 5: Daily use of high-quality instructional materials aligned to instructional planning calendars and interim and formative assessments. **Root Cause:** Lowered rigor in tier 1 instruction has created a learning gap.

Problem Statement 6: Students need a connection and relationship with someone in the school. **Root Cause:** Students need a sense of belonging at school-the House system will help address this need.

Problem Statement 7 (Prioritized): Students are experiencing higher needs for social emotional areas to be met **Root Cause:** Continued stress from pandemic have had lasting impact on student's lives and learning

School Processes & Programs

School Processes & Programs Summary

- The principal has 17 years of experience, and the state average is 6.3. The assistant principals have an average of 3.0 years of experience, and the state average is 5.3.
- The district's Instructional Team provides the scope and sequence for the district.
- Campuses and teams are allowed autonomy when selecting from instructional resources.
- The campus has learning walks and coaching cycles to demonstrate effective practices for instruction.
- The district provides instructional resources. The district provides professional development opportunities for staff to learn and grow during the school year and in the summer.
- We have consultants who provide support to our teachers throughout the school year.
- We have after-school clubs that students can participate in, along with a Student Council, and we will implement a Safety Patrol with our Student Ambassador program.

School Processes & Programs Strengths

- All highly qualified staff by the end of the school year.
- The majority of our teaching staff have 6-10 years of experience, and only 4.1% of our staff have no experience.
- Retention is high on our campus, with a low turnover rate of less than 2%.
- Weekly team planning meetings and collaboration with the Instructional Leadership Team.
- Mentoring is provided to teachers with no experience.
- Dual-Language stipends are provided to Spanish and English Dual Language Teachers.
- The committee-based decision-making process for our campus includes parents and community members.

Problem Statements Identifying School Processes & Programs Needs

Problem Statement 1 (Prioritized): Students are experiencing higher needs for social emotional areas to be met **Root Cause:** Continued stress from pandemic have had lasting impact on student's lives and learning

Problem Statement 2: Students need a connection and relationship with someone in the school. **Root Cause:** Students need a sense of belonging at school-the House system will help address this need.

Problem Statement 3: Daily use of high-quality instructional materials aligned to instructional planning calendars and interim and formative assessments. **Root Cause:** Lowered rigor in tier 1 instruction has created a learning gap.

Problem Statement 4: Data-driven instruction **Root Cause:** There is a transition to teachers pulling data to use for targeted instruction. Teachers need content area focused professional development to improve their content knowledge and ultimately improve student success.

Problem Statement 5 (Prioritized): Problem Statement 2: Dual Language students are making less progress than their English peers. **Root Cause:** Inadequate coaching cycles and support for dual language teachers hinder strong tier 1 instruction.

Problem Statement 6: Based on AIMsweb data and CLI students did not make expected growth measures in K and 1st grade Root Cause: New systems and instructional strategies were put in place and took time to understand and implement

Perceptions

Perceptions Summary

Valley Ranch Elementary is dedicated to ensuring high levels of learning for all students.

Teamwork has been essential for campus success. We strive to improve Student Achievement scores for all tests and build a student-centered learning culture.

We have a school-wide positive behavior system. We have also implemented the 7-Mindsets Social Emotional Learning lessons. Social-emotional support and learning have been an area of focus during small groups with the school counselor and during our weekly community time of Wrangler Roundup. Office referrals are down this school year. We encourage positive office referrals. Students can also visit the Wrangler treasure box after completing their Wrangler cards.

Parents participate in family engagement activities like PTO, Family Engagement nights, G/T Showcases, Book Fairs, Spirit Nights at local restaurants, Student performances, etc. Parent survey data is taken each school year and reviewed by our campus, and adjustments are made as needed.

According to our Panorama survey, our students have a strong sense of belonging, share good teacher-student relationships, and indicate positive feelings about our school climate.

Perceptions Strengths

Our students are surveyed, and positive feelings are our highest-rated area in the Social-Emotional learning competencies.

Also, according to students, teacher-student relationships and school climate are areas we excel in.

Parents have indicated the following on the parent survey:

- *Violence is not an issue at our school.
- *Their child feels safe at school.
- *I can communicate with my child's teacher.
- *I am treated with courtesy and respect by my child's school.
- *They know the school is drug and alcohol-free.
- *They know what is expected of their child's behavior at school.
- *They support their child's learning at home.

Problem Statements Identifying Perceptions Needs

Problem Statement 1: Based on the campus culture and climate survey, staff report some inconsistency with someone discussing individual staff progress at school. **Root Cause:** Changes in leadership team caused us to take time to build relationships and put systems in place to monitor staff.

Problem Statement 2: Emotional Regulation (4%), Growth Mindset (52%), and Challenging Feelings (47%), are identified as areas of need according to our Social-Emotional Learning survey. **Root Cause:** There is an identified need for continued social-emotional learning support. Physical maturation of the brain and social-emotional development occur during the elementary school-age years. Continued environmental traumas, including economic hardships, loss of housing, and sustainable food resources.

Problem Statement 3: Sense of value and importance with our para educators, there is a need for more vertical alignment among all staff. **Root Cause:** Lack of team building with all staff not just grade level teams.

Priority Problem Statements

Problem Statement 1: Problem Statement 3: K-1 Literacy needs to target fluency and decoding.

Root Cause 1: Lack of understanding with practical appication of science of teaching reading vs. traditioanal practices

Problem Statement 1 Areas: Demographics - Student Learning

Problem Statement 2: Problem Statement 2: Dual Language students are making less progress than their English peers.

Root Cause 2: Inadequate coaching cycles and support for dual language teachers hinder strong tier 1 instruction.

Problem Statement 2 Areas: Demographics - Student Learning - School Processes & Programs

Problem Statement 3: Behaviors impact the learning of students as well as the ability of the teachers to perform their jobs.

Root Cause 3: Training on the Social Emotional side of children and how to serve their needs concerning trauma and restorative practices.

Problem Statement 3 Areas: Demographics

Problem Statement 4: Students are experiencing higher needs for social emotional areas to be met

Root Cause 4: Continued stress from pandemic have had lasting impact on student's lives and learning

Problem Statement 4 Areas: Student Learning - School Processes & Programs

Comprehensive Needs Assessment Data Documentation

The following data were used to verify the comprehensive needs assessment analysis:

Improvement Planning Data

- District goals
- · Campus goals
- Planning and decision making committee(s) meeting data

Accountability Data

- Texas Academic Performance Report (TAPR) data
- Student Progress Domain

Student Data: Assessments

- State and federally required assessment information
- STAAR current and longitudinal results, including all versions
- STAAR released test questions
- · Local diagnostic reading assessment data
- · Local benchmark or common assessments data
- Running Records results
- Observation Survey results
- Prekindergarten Self-Assessment Tool
- Texas approved PreK 2nd grade assessment data
- Texas approved Prekindergarten and Kindergarten assessment data
- Other PreK 2nd grade assessment data
- State-developed online interim assessments
- Grades that measure student performance based on the TEKS

Student Data: Student Groups

- Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups
- Special programs data, including number of students, academic achievement, discipline, attendance, and rates of progress for each student group
- Special education/non-special education population including discipline, progress and participation data
- Gifted and talented data
- Dyslexia data

Student Data: Behavior and Other Indicators

- Attendance data
- Discipline records
- Violence and/or violence prevention records

Employee Data

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback

- Campus leadership data
- Campus department and/or faculty meeting discussions and data
 Professional development needs assessment data

Parent/Community Data

- Parent surveys and/or other feedback
- Parent engagement rate

Support Systems and Other Data

- Processes and procedures for teaching and learning, including program implementation
- Budgets/entitlements and expenditures data
- Study of best practices
- Action research results
- Other additional data

Goals

Goal 1: VRE will increase the achievement of all students and prepare all students for post-secondary education and the workplace through high quality, student-centered programs.

Performance Objective 1: The percentage of students approaching grade level, meeting grade level and mastering grade level standards/expectations for all subject areas on STAAR will increase by 10%. PK-2 will make one year's growth on their assessment measures.

High Priority

Evaluation Data Sources: STAAR summary will be disaggregated to identify areas of strengths and needs. TELPAS, CLI, Aimsweb, report cards

Strategy 1 Details		Rev	iews	
Strategy 1: We will increase supplemental instructional resources, materials, and hands-on manipulatives to enhance the		Formative		Summative
curriculum. (Manipulatives classroom libraries, mentor texts, fine art supplies) Staff PD will be provided through contracted services, PLC, and collaboration book studies to improve activities and instructional strategies. We will use a literacy reading tracking program and give incentives to students that reach their reading goals. We will use an interactive program to engage students in hands-on math problems. Strategy's Expected Result/Impact: The passing average will increase on formal and informal assessments including the STAAR state assessment, local assessments including the mock and CBA, and ongoing informal observations. Staff Responsible for Monitoring: Principal/ AP, IC, Teachers TEA Priorities: Build a foundation of reading and math Funding Sources: STEM Aide - Title I - \$27,341	Oct	Dec	Mar	June
Strategy 2 Details		Rev	iews	
Strategy 2: Targeted during school tutoring will be offered to help homeless and other at-risk students so that they are able		Formative		Summative
to meet the state's challenging performance standards, most specifically in math or English/language-arts.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Informal and formal assessments, including STAAR tests will improve. Staff Responsible for Monitoring: Principal and Homeroom Teachers. TEA Priorities: Build a foundation of reading and math - Additional Targeted Support Strategy				

Strategy 3 Details		Rev	iews	
Strategy 3: The Instructional Coach will provide support, mentoring, coaching and training for teachers in order to		Formative		Summative
maximize student learning while teaching best practices. Strategy's Expected Result/Impact: Teachers will be surveyed in order to measure the effectiveness of support they	Oct	Dec	Mar	June
receive throughout the year from the Instructional Coach. Focused coaching should result in teachers improving instruction, maximizing student progress. Improved TTESS scores for teachers.				
Staff Responsible for Monitoring: Principal, Assistant Principal				
TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools Funding Sources: Instructional Coach - Title I - \$79,761, Instructional Coach - State Compensatory Ed - \$39,214				
Strategy 4 Details		Rev	iews	1
Strategy 4: Teachers will be trained in highly effective strategies to help improve student performance. Specifically, how	Formative			Summative
to train teachers to provide hands-on learning opportunities using math manipulatives, and decodable readers. Strategy's Expected Result/Impact: Student achievement will increase on formal and informal assessments including	Oct	Dec	Mar	June
CBAs and STAAR.				
Staff Responsible for Monitoring: Principal and Instructional Coach				
TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers:				
Lever 5: Effective Instruction				
Funding Sources: Shannan Alba Consulting - Title IV - \$5,500, National Literacy Institute - Ron White Experience - Title I - \$3,400				
Strategy 5 Details		Rev	iews	I
Strategy 5: VRE will implement HB3 PK-3 reading and math proficiency goals. Professional development, teacher		Formative		Summative
resources and student resources will be purchased to implement goals with fidelity to reach targets for student learning. Strategy's Expected Result/Impact: Student achievement will improve as evidenced by local assessment data.	Oct	Dec	Mar	June
Staff Responsible for Monitoring: Department of Instruction, Principal				
TEA Priorities:				
Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers:				
Lever 5: Effective Instruction				
Funding Sources: - Title I - \$1,500				

Reviews				
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Reviews				
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Reviews				
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	Oct	Rev Oct Dec Rev Formative Oct Dec Rev Formative Formative	Formative Oct Dec Mar Reviews Formative Oct Dec Mar Reviews Formative Reviews Formative	

Strategy 9 Details	Reviews			
Strategy 9: Instructional support personnel will be provided to help EL and At-Risk students achieve higher levels of	Formative Su			Summative
performance.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Improvement of student performance on check points, benchmark, progress reports, CBA, report cards, and STAAR				
Staff Responsible for Monitoring: Administration, Counselor, AP, EL Coach, RTI Specialist, EL para, RTI Para				
TEA Priorities:				
Build a foundation of reading and math				
Funding Sources: At Risk Counselors - State Compensatory Ed - \$88,394				
No Progress Continue/Modify	X Discor	ntinue		

Performance Objective 2: Students with learning disabilities, at-risk, English Learners and migrant student performance on state-mandated tests will increase by 5%, as compared to the 2022-2023 school year.

High Priority

Evaluation Data Sources: STAAR summary will be disaggregated to identify areas of strengths and needs.

Strategy 1 Details		Reviews		
Strategy 1: PLC meetings for general education and special education staff members will be facilitated with each grade		Formative		
Strategy's Expected Result/Impact: The percentage of special education students taking and meeting the minimum expectations on all required STAAR tests will be improved by 10% for approaches, meets, and masters. cases. In addition to meet the needs of emergent bilinguals headphones with microphones are needed for students to practice the four TELPAS domains of listening, reading, writing, and speaking. The district will be using ESSER funds for these headphones with microphones. Staff Responsible for Monitoring: Principal, Assistant Principal, Special Education Teachers and Aides and the Special Education Team Lead. Additional Targeted Support Strategy	Oct	Dec	Mar	June
Strategy 2 Details		Rev	iews	
Strategy 2: The RTI Specialist will implement and monitor the Response to Intervention (RTI) Multi Tiered Support	Formative 5			Summative
System (MTSS) process in order to increase student achievement for identified at-risk students.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Student progress will be monitored at each of the CARE meetings, once every six weeks. Report card data, CBAs, progress monitoring reports (Aimsweb) and universal screening data (CLI) will be used to monitor student progress. Staff Responsible for Monitoring: Principal, Assistant Principal, Homeroom Teacher Additional Targeted Support Strategy Funding Sources: RTI Specialist - State Compensatory Ed - \$41,891				

Strategy 3 Details		Rev	views	
Strategy 3: The Dyslexia Specialist will identify and then provide therapy to identified dyslexic students.		Formative		Summative
Strategy's Expected Result/Impact: Dyslexia students will fulfill their potential for intellectual, emotional, physical, and social growth as evidenced by STAAR data, CBAs, reading skills, and other formal and informal assessment data. Staff Responsible for Monitoring: Principal, Assistant Principal, Dyslexia Specialists	Oct Dec Mar			June
Additional Targeted Support Strategy				
Funding Sources: Dyslexia Staff - State Compensatory Ed - \$120,226, Dyslexia Teacher (1FTE) - Local - \$38,379				
Strategy 4 Details	Reviews			
Strategy 4: The EL Specialist will have three main responsibilities: work with EL at-risk students to improve their		Formative		Summative
academic and linguistic performance levels using research-based strategies, ELLevation instructional strategies, work as a coach to classroom teachers who teach EL at-risk students and coordinate and execute all the activities related with compliance and accountability related to EL at-risk students.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: EL students will fulfill their potential for intellectual, emotional, physical, and social growth as evidenced by STAAR data, CBAs, and other formal and informal assessment data.				
Staff Responsible for Monitoring: Principal, EL Coach				
Additional Targeted Support Strategy				
Funding Sources: EL Specialist - State Compensatory Ed - \$20,925, EL Specialist (0.5 FTE) - Local				
Strategy 5 Details		Rev	views	
Strategy 5: The Response to Intervention (RTI) Instructional Aide and EL Instructional Aide will assist the RTI Specialist	Formative S			Summative
and the EL Coach in implementing and monitoring the (RTI) process in order to increase student achievement for identified at-risk students.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Student progress will be monitored at each of the CARE meetings, once every six weeks. Report card data, CBAs, Running records, progress monitoring reports (Aimsweb) and universal screening data (CLI) will be used to monitor student progress. ELLevation reports on instructional strategies that teachers have used during instruction.				
Staff Responsible for Monitoring: Principal, Assistant Principal, RTI Specialist				
Additional Targeted Support Strategy				
Funding Sources: RTI Instructional Aide - Title I - \$42,070		1		

Strategy 6 Details		Rev	iews	
Strategy 6: The PK Instructional Aide assists the classroom teacher in creating a positive		Formative		
learning environment to facilitate the personal, social, and intellectual development of students. To accomplish these tasks, the Teacher Aide works closely with staff and administration to promote and execute the instructional plan of the building.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Formal and informal assessment information will show improvement. Specifically, CLI Engage scores will show improvement from BOY to EOY.				
Staff Responsible for Monitoring: Principal, PK Teacher				
Funding Sources: PK Aide/Instructional - State Compensatory Ed - \$52,392, Instructional Aide - Title I - \$29,899				
Strategy 7 Details		Rev	views	1
Strategy 7: NCISD will continue to screen and provide interventions and accommodations for students with dyslexia				Summative
endencies and related disorders. Testing materials and training for staff will be necessary. Strategy's Expected Result/Impact: District and Campus Coordinators will periodically meet to assess degree of		Dec	Mar	June
strategy's Expected Result/Impact: District and Campus Coordinators will periodically freet to assess degree of student/program success. Agendas and Sign-In sheets will be kept.				
Staff Responsible for Monitoring: Executive Director of Instruction, Lead Dyslexia Teachers, Principals				
Funding Sources: ESC Training - State Compensatory Ed - \$0, Supplies for Dyslexia - State Compensatory Ed - \$0				
Funding Sources: ESC Training - State Compensatory Ed - \$0, Supplies for Dyslexia - State Compensatory Ed - \$0 Strategy 8 Details		Rev	riews	
Strategy 8 Details Strategy 8: SPED support staff will receive specialized training including co-teaching best practices, autism, etc. Students		Rev Formative	views	Summative
Strategy 8 Details	Oct		views Mar	Summative June
Strategy 8 Details Strategy 8: SPED support staff will receive specialized training including co-teaching best practices, autism, etc. Students will receive In-Class and Resource Support as needed. SPED teachers will meet with district support monthly and	Oct	Formative	1	
Strategy 8 Details Strategy 8: SPED support staff will receive specialized training including co-teaching best practices, autism, etc. Students will receive In-Class and Resource Support as needed. SPED teachers will meet with district support monthly and administration weekly to collaborate. Strategy's Expected Result/Impact: Student performance as measured by formal assessments like the CBA and	Oct	Formative	1	
Strategy 8: SPED support staff will receive specialized training including co-teaching best practices, autism, etc. Students will receive In-Class and Resource Support as needed. SPED teachers will meet with district support monthly and administration weekly to collaborate. Strategy's Expected Result/Impact: Student performance as measured by formal assessments like the CBA and STAAR test will improve by 10% in all levels (approaches, meets and masters.)	Oct	Formative	1	
Strategy 8: SPED support staff will receive specialized training including co-teaching best practices, autism, etc. Students will receive In-Class and Resource Support as needed. SPED teachers will meet with district support monthly and administration weekly to collaborate. Strategy's Expected Result/Impact: Student performance as measured by formal assessments like the CBA and STAAR test will improve by 10% in all levels (approaches, meets and masters.) Staff Responsible for Monitoring: SPED staff, principal.	Oct	Formative Dec	1	
Strategy 8: SPED support staff will receive specialized training including co-teaching best practices, autism, etc. Students will receive In-Class and Resource Support as needed. SPED teachers will meet with district support monthly and administration weekly to collaborate. Strategy's Expected Result/Impact: Student performance as measured by formal assessments like the CBA and STAAR test will improve by 10% in all levels (approaches, meets and masters.) Staff Responsible for Monitoring: SPED staff, principal. Additional Targeted Support Strategy	Oct	Formative Dec	Mar	

STAAR test will improve by the Gaps Target for English I Staff Responsible for Monit	Language Proficiency Sta	tus.	e will continue to meet the Closing			
	% No Progress	100% Accomplished	Continue/Modify	X Discon	tinue	

Performance Objective 3: VRE will maintain or exceed an attendance rate of at least 94% for the school year.

Evaluation Data Sources: Attendance Reports from the PEIMS department.

Strategy 1 Details		Rev	iews	
Strategy 1: The compulsory attendance law information will be sent home with every student. Adminstrators will		Summative		
communicate procedures with parents at orientation meetings. Strategy's Expected Result/Impact: Teacher and parent report, observation Staff Responsible for Monitoring: Principal, Assistant Principal		Dec	Mar	June
Strategy 2 Details	Reviews			•
Strategy 2: Parents of students with attendance and tardy problems will be notified in writing and then referred to the	Formative			Summative
attendance committee and/or law enforcement personnel, as necessary.		Dec	Mar	June
Strategy's Expected Result/Impact: CARE Team documentation and attendance records. Staff Responsible for Monitoring: Registrar, CARE Team, Assistant Principal				
Strategy 3 Details		Rev	iews	
Strategy 3: The principal will recognize the students who attend regularly at awards assemblies for all grade levels.	Formative			Summative
Students will be recognized each month in the classroom in grades PK-5. Strategy's Expected Result/Impact: Canvas reports	Oct	Dec	Mar	June
Staff Responsible for Monitoring: Assistant Principal, Principal's Secretary				
Funding Sources: - Local - \$300				
No Progress Accomplished — Continue/Modify	X Discor	ntinue	•	•

Performance Objective 4: VRE will foster the use of technology as an effective tool for instruction and classroom management.

Evaluation Data Sources: Yearly evaluation of overall campus technology program including technology usage reports. Remind and Teacher/Parent Communication Logs. Surveys.

Strategy 1 Details		Reviews		
Strategy 1: Technology will be used to enhance instruction. The campus Media Specialist will be used to support		Formative		Summative
technology integration. Teachers will use Canvas to support their instruction. The campus Technology Instructional Aide will be utilized to increase the students' skills and abilities using technology.	Oct	Mar	June	
Strategy's Expected Result/Impact: Innovative instruction that promotes student growth				
Staff Responsible for Monitoring: Principal, Media Specialist, Tech para				
TEA Priorities:				
Build a foundation of reading and math, Improve low-performing schools				
Funding Sources: Technology Applications Aide - State Compensatory Ed - \$0				
Strategy 2 Details	Reviews			
Strategy 2: To better implement the technology-based programs that improve instruction with fidelity, we would like the	Formative			Summative
students to have headphones with microphones to access all of the components of the programs.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Increased usage as identified by usage reports. More active engagement by the students through informal observations.				
Staff Responsible for Monitoring: Principal and Media Specialist				
Strategy 3 Details		Rev	views	
Strategy 3: The Media Specialist will provide PD to staff that supports innovative teaching and technology integration.		Formative		Summative
Strategy's Expected Result/Impact: Canvas lessons, student projects, blended learning	Oct	Dec	Mar	June
Staff Responsible for Monitoring: Media Specialist, IC, Principal				
TEA Priorities: Improve low-performing schools				
No Progress Accomplished — Continue/Modify	X Discor	ntinue	I	1

Performance Objective 5: VRE will provide a high-quality, comprehensive, developmental school counseling program.

Evaluation Data Sources: Social-Emotional Learning Survey

Strategy 1 Details	Reviews			
Strategy 1: The campus will continue implementing 7 Mindsets, an SEL curriculum promoting meaningful conversations,		Formative		Summative
connections, and relationships between students and teachers. Implementation will include building leadership capacity.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: TAPR, PEMIS and Panorama data will be disaggregated to identify trends in Social Emotional Learning capacity of staff and students, specifically regarding attendance, discipline, and grades Staff Responsible for Monitoring: Administrative Team, Counselor, Committee Leads ESF Levers: Lever 3: Positive School Culture				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Performance Objective 6: Provide access to updated, high quality print and digital library resources to support literacy initiatives.

Evaluation Data Sources: Library system check out statistics.

Records of library materials by age, check out numbers, and relevant, current content.

Strategy 1 Details		Reviews			
Strategy 1: Analyze current library records, identify areas of need and purchase resources to update the campus library		Summative			
 Strategy's Expected Result/Impact: Students will have access to check out library resources that are of high interest and relevant to help cultivate a culture of literacy to support student achievement. Staff Responsible for Monitoring: Director of Digital Learning, Campus Principal, Campus Media Specialist Funding Sources: Update print and digital library resouces - Title I - \$10,000 	Oct	Dec	Mar	June	
Strategy 2 Details	Reviews			•	
Strategy 2: We will initiate a school-wide literacy program to encourages more reading and rewards students when they	Formative		Summative		
reach their goals. Strategy's Expected Result/Impact: Students will increase the number of minutes they read to improve their literacy skills Staff Responsible for Monitoring: ILT Title I: 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 4: High-Quality Instructional Materials and Assessments Funding Sources: - Title I - \$2,000	Oct	Dec	Mar	June	

Strategy 3 Details	Reviews			
Strategy 3: Due to a curriculum change in elementary reading, teachers in grades K-2 will have an iPad to assist with			Summative	
instruction for Amplify lessons. This purchase will prevent campuses from printing off materials since they will be	Oct	Dec	Mar	June
accessible on the iPad. The iPad is necessary since the Amplify curriculum is a scripted curriculum, and this will allow the teacher to annotate their lessons in real-time and be used in upcoming years.				
Strategy's Expected Result/Impact: Students will develop vocabulary and language development along with reading comprehension.				
Staff Responsible for Monitoring: Teachers and ILT				
TEA Priorities:				
Build a foundation of reading and math				
- ESF Levers:				
Lever 4: High-Quality Instructional Materials and Assessments				
Funding Sources: - ESSER III Grant ARP - \$10,300				
No Progress Continue/Modify	X Discon	tinue	•	-1

Performance Objective 7: Provide opportunities for students to participate in game based TEKS instruction involving fitness activities to address health, wellness and learning loss due to COVID-19.

Strategy 1 Details		Reviews			
Strategy 1: Due to COVID-19 students may not have had ample opportunities to participate in rigorous physical activity		Formative		Summative	
that may have affected the health and wellness of the student population. To increase participation in physical activity, all elementary gymnasium facilities will be equipped with the Lu Interactive Playground System. The system transforms the	Oct	Dec	Mar	June	
gym into an interactive learning space that combines core subject material, including TEK aligned math, science, RLA and social studies content and highly engaging game play. Strategy's Expected Result/Impact: Students will increase health and wellness as well as improve classroom TEKS performance using the interactive playground system.					
Staff Responsible for Monitoring: Campus Principals, PE Teachers Funding Sources: - ESSER III Grant ARP - \$25,000					
No Progress Accomplished Continue/Modify	X Discon	ntinue			

Goal 2: NCISD will provide a safe and orderly environment that promotes student learning for all students.

Performance Objective 1: VRE will investigate, establish and promote programs to lower the number of discipline records by 5% for school year.

Evaluation Data Sources: PEIMS discipline reports.

Strategy 1 Details		Reviews			
Strategy 1: We will implement the House System for positive behavior reinforcement, allowing students to have a crew and			Summative		
a connection with a house. The House system will incorporate high expectations and go above and beyond. Along with this we will explicitly teach communication skills to all students. We will have house celebrations and competitions. We will	Oct	Dec	Mar	June	
have grade-level competitions and recognition depending on the house. We will send small groups of teachers and staff to the Ron Clark Academy to learn more about the House System.					
Strategy's Expected Result/Impact: Decrease in discipline referrals; parent comments and a sense of belonging for our students					
Staff Responsible for Monitoring: Principal, Assistant Principal, teachers					
TEA Priorities: Improve low-performing schools Funding Sources: Funding for House Celebrations and Professional Development - Local - \$10,000					
Strategy 2 Details		Reviews			
Strategy 2: Counseling services will be provided for students in need. Social skills, anger management, and bully	Formative			Summative	
prevention skills will be taught.	Oct	Dec	Mar	June	
Strategy's Expected Result/Impact: Decrease in discipline referrals, teacher reports Staff Responsible for Monitoring: Counselor, Principal					
Strategy 3 Details		Reviews			
Strategy 3: Team building strategies/activities will be used with staff and students to create a cohesive school family.		Formative		Summative	
Strategy's Expected Result/Impact: Student and staff comments, decrease in office referrals	Oct	Dec	Mar	June	
Staff Responsible for Monitoring: Principal, Assistant Principal					
Funding Sources: - Local - \$600					

Strategy 4 Details		Reviews		
Strategy 4: We will implement a House System to connect all students to school.		Formative		
Strategy's Expected Result/Impact: Less discipline and a sense of belonging	Oct	Dec	Mar	June
Staff Responsible for Monitoring: Counselor, Staff, Administration				
Title I: 2.6 - TEA Priorities: Improve low-performing schools				
- ESF Levers: Lever 3: Positive School Culture				
No Progress Continue/Modif	fy X Discon	ntinue	_	•

Goal 2: NCISD will provide a safe and orderly environment that promotes student learning for all students.

Performance Objective 2: VRE will improve safety and security on campus.

Evaluation Data Sources: Raptor visitor log-in system. Increase of safety devices and/or materials. Parent and student climate survey data.

Strategy 1 Details		Reviews			
Strategy 1: The district will increase security with additional safety procedures for doors and cameras.		Formative		Summative	
Strategy's Expected Result/Impact: Each campus have consistent response plan to emergencies.	Oct	Dec	Mar	June	
Strategy 2 Details		Reviews			
Strategy 2: Safety Audits will be implemented during the school year.		Formative		Summative	
Strategy's Expected Result/Impact: Emergency preparedness and safety will be increased on campus as evidenced by lower significant incidents and	Oct	Dec	Mar	June	
Staff Responsible for Monitoring: District Director of Life Safety and Emergency Preparedness, Assistant Principal, Principal					
Strategy 3 Details		Rev	iews	•	
Strategy 3: Students will be educated on: Bullying, conflict resolution, Bus Safety, Emergency drills, 7 Mindsets, Eddie the		Formative		Summative	
Eagle-Gun safety	Oct	Dec	Mar	June	
Strategy's Expected Result/Impact: Lesson plans, assemblies, drill records Staff Responsible for Monitoring: Teachers, Counselor, Administration, Police TEA Priorities:					
Improve low-performing schools					
No Progress Continue/Modify	X Discor	ntinue			

Goal 3: NCISD will engage in proactive planning and visioning to respond to the changing educational needs of the district and to maximize our resources.

Performance Objective 1: VRE teachers will meet the ESSA (Every Student Succeeds Act) standards of highly effective and paraprofessionals will meet the ESSA standards of highly qualified.

Evaluation Data Sources: Certification reports, Human Resource records

Strategy 1 Details		Reviews		
Strategy 1: Recruitment of Highly Qualified staff will continue through NCISD job postings, job fairs, college teaching		Formative		Summative
and alternative certification programs.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: 100% HQ teacher status				
Staff Responsible for Monitoring: Administration				
TEA Priorities:				
Recruit, support, retain teachers and principals				
Strategy 2 Details		Rev	iews	
Strategy 2: Provide mentors for all new teachers and for teachers in need of extra assistance. Administrators will provide		Formative		
opportunities to observe veteran teachers and participate in learning walks.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Teacher report, observation results				
Staff Responsible for Monitoring: Principal, Assistant Principal				
TEA Priorities:				
Recruit, support, retain teachers and principals				
Funding Sources: - Local - \$400				
Strategy 3 Details		Rev	iews	
Strategy 3: All teachers will be ESL & G/T certified.		Formative		Summative
Strategy's Expected Result/Impact: Teacher Certificates	Oct	Dec	Mar	June
Staff Responsible for Monitoring: Principal, Human Resources		**		7 7 7 7 7
TEA Priorities:				
Recruit, support, retain teachers and principals				
- ESF Levers:				
Lever 5: Effective Instruction				
No Progress Accomplished — Continue/Modify	X Discon	tinue		_ I

Goal 3: NCISD will engage in proactive planning and visioning to respond to the changing educational needs of the district and to maximize our resources.

Performance Objective 2: VRE will be at or lower than the district employee turnover rate of 17% on the annual TAPR Report.

Evaluation Data Sources: TAPR Report Data

Strategy 1 Details	Reviews			
Strategy 1: A school community will be built in order to keep, develop and recruit qualified staff.	Formative			Summative
Strategy's Expected Result/Impact: Staff survey and lowering turnover ratio/data.	Oct	Dec	Mar	June
Staff Responsible for Monitoring: Principal, Secretary, and Sunshine Committee				
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 3: Positive School Culture				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Goal 3: NCISD will engage in proactive planning and visioning to respond to the changing educational needs of the district and to maximize our resources.

Performance Objective 3: VRE will provide meaningful and quality professional growth opportunities for administrators, teachers and paraprofessionals.

Evaluation Data Sources: T-TESS professional development alignment to areas of refinement. Professional Development surveys of effectiveness.

Strategy 1 Details	Reviews			
Strategy 1: Staff will participate in professional development opportunities that will help develop and retain highly		Summative		
effective staff. Specifically, administrators will receive specialized training that will improve staff climate and student performance on formal and informal assessments. Strategy's Expected Result/Impact: The participation in training opportunities will be increased. Survey data about the effectiveness of training will be analyzed.	Oct	Dec	Mar	June
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 1: Strong School Leadership and Planning Funding Sources: TTESS Training for Principal - Local - \$500, TEPSA Grow Leadership Conference - Title I - \$1,937, Rigor Relevance Relationships Conference for Coaches - Title IV - \$900, Staar4ward for Leaders workshop for Assistant Principals - Title I - \$350, N2 Learning Principal's Institute - Title II - \$6,000, TEPSA Summer Conference - Title I - \$4,381, TEPSA Summer Conference - Local - \$555, Solution Tree Coaching Institute - Title I - \$945				

Strategy 2 Details	Reviews			
Strategy 2: Staff will be provided professional development as needed in order to help students achieve, including students		Formative	Summative	
identified as at-risk. Professional development includes training for dyslexia specialists, math teachers (ways to make math hands-on) and reading teachers (strategies to improve early literacy instruction, science of teaching reading, etc.).	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: The passing average will increase on formal and informal assessments including the STAAR state assessment, local assessments including the mock and CBA, and ongoing informal observations.				
Staff Responsible for Monitoring: Principal, Instructional Coach				
TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 5: Effective Instruction - Additional Targeted Support Strategy - Results Driven Accountability Funding Sources: Dyslexia Training - State Compensatory Ed, Professional Development for Science - Title I - \$5,000, Professional Development for Math Instruction - Alba Math - Title I - \$10,500, Professional Development for Reading - Title I - 15000 - \$8,000, Region 6 Bilingual ESL Title III Conference - EL Coach and EL Aide - Title III - \$80, K-2 Science of Teaching Reading session - Title I - \$400, Amplify ELAR Professional Development - Title I - \$2,500				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Goal 4: NCISD will increase opportunities for parent/community involvement in all educational processes of our district.

Performance Objective 1: By the end of the school year, parental involvement will increase.

Evaluation Data Sources: Parent surveys, attendance and participation at school activities as evidenced by sign in sheet documentation.

Strategy 1 Details	Reviews			
Strategy 1: We have many opportunities for volunteers to help at school. A volunteer opportunity list can provided by		Formative		Summative
individual teachers at Meet the Teacher/Orientation Night and upon request. Volunteer opportunities include: book fairs, some field trips, classroom parties, Field Day, fundraisers, Community Service Projects, Academic Family	Oct	Dec	Mar	June
Nights, parent representatives on the SBDM Committee and the PTO.				
Strategy's Expected Result/Impact: Parent involvement and participation, activity sign in sheets				
Staff Responsible for Monitoring: Principal; Parents				
Funding Sources: - Local - \$400				
Strategy 2 Details	Reviews			
Strategy 2: We will hold an annual Title I Parent Meeting to review the Parent and Family Engagement (PFE) Policy. The PFE Policy will be distributed in English and Spanish electronically through Remind and a hard copy will be sent home in each student's Thursday folders. The information can also be located on our school's website. The Site Base Team is used	Formative			Summative
	Oct	Dec	Mar	June
to evaluate the PFE Policy and Parent Compact.				
Strategy's Expected Result/Impact: Sign in sheets, agendas and parent participation.				
Staff Responsible for Monitoring: Principal, Teacher				
Strategy 3 Details		Rev	iews	
Strategy 3: We will have a parent conferences in the fall to discuss the first report card. If at any time parents are not		Formative		Summative
satisfied with their child's academic progress, parents and guardians may call the front office to schedule a conference with your child's teacher(s).	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Signed report cards and Compacts				
Staff Responsible for Monitoring: Principal, Team Leads, Teachers				

Strategy 4 Details	Reviews			
Strategy 4: VRE will conduct an Open House, Meet the Teacher, and Academic Nights	Formative			Summative
Strategy's Expected Result/Impact: Parent participation and increased student engagement	Oct	Dec	Mar	June
Staff Responsible for Monitoring: Teachers and Principals				
TEA Priorities:				
Improve low-performing schools				
No Progress Continue/Modify	X Discon	tinue		

Goal 4: NCISD will increase opportunities for parent/community involvement in all educational processes of our district.

Performance Objective 2: Effective communication with parents, community, staff, and students will be at 90% or higher level of "agree" as reflected by the school and teacher surveys.

Evaluation Data Sources: Parent surveys

Strategy 1 Details		Rev	views	
Strategy 1: We have many opportunities for our families to be active and informed about their child's education. Come	Formative			Summative
meet your child's teacher at Meet the Teacher/Orientation Night that is held in the fall. Throughout the school year each grade level will have a musical performance, we will have a Title 1 Informational Meeting, and PTO Meetings. We have one Project Based Learning Showcases for our families of G/T students and we have two Dual Language Family Nights. We also have a Reading and Social Studies Night and a Math and Science Night. Families can enjoy our Family Bingo Night.	Oct	Dec	Mar	June
Strategy's Expected Result/Impact: Sign in sheets, agendas, materials				
Staff Responsible for Monitoring: Principal, Assistant Principal, Counselors, Teachers				
Funding Sources: - Local - \$200				
Strategy 2 Details	Reviews			
Strategy 2: Social Media (Facebook & Twitter) School Messenger, and Remind will be used to keep parents informed of	Formative			Summative
school updates and special events. Strategy's Expected Result/Impact: Parent comments, student involvement in development and writing Staff Responsible for Monitoring: Principal; media specialist	Oct	Dec	Mar	June
Strategy 3 Details		Rev	views	
Strategy 3: Monthly newsletters will be sent home with a list calendar events and weekly folders will be sent home with the	Formative Summ			Summative
students to increase school/family communication. Strategy's Expected Result/Impact: Signed folders (when applicable) and parent comments,	Oct	Dec	Mar	June
Staff Responsible for Monitoring: Principal, Team Leads, Teachers				
Strategy 4 Details	Reviews			
Strategy 4: Written communication will be offered in English and Spanish in order to effectively communicate with all	Formative Summativ			Summative
families. Strategy's Expected Result/Impact: Parent comments, increased parent participation	Oct	Dec	Mar	June

Staff Responsible for Monitoring: Principal, Assistant Principal				
No Progress Continue/Modify	X Discon	tinue		

State Compensatory

Budget for Valley Ranch Elementary School

Total SCE Funds: \$0.00

Total FTEs Funded by SCE: 5.25

Brief Description of SCE Services and/or Programs

Personnel for Valley Ranch Elementary School

<u>Name</u>	<u>Position</u>	<u>FTE</u>
Carissa Davenport	Dyslexia	0.5
Cindy Masek	RTI Specialist	0.5
Crystal Larkin	PK Instructional Aide	0.5
Guadalupe Lopez	ELL Coach	0.25
Jenna Bindord	At-Risk Counselor	0.5
Jessica Ramirez	At-Risk Counselor	0.5
Julie Hicks	Instructional Coach	0.5
Monica Cervantes	Dyslexia	0.5
Sally (Kitchens) Gonzalez	PK Instructional Aide	0.5
Susan London	Dyslexia	0.5
Victoria Blackstock	PK Instructional Aide	0.5

Title I Personnel

<u>Name</u>	<u>Position</u>	<u>Program</u>	<u>FTE</u>
Cheree Love	Instructional Aide	Response to Intervention	1.0
Cindy Mesek	RTI Specialist/Teacher	Response to Intervention	0.5
Heather Porter	Instructional Coach	Instruction	1.0

Campus Funding Summary

			Title I		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
1	1	1	STEM Aide		\$27,341.00
1	1	3	Instructional Coach		\$79,761.00
1	1	4	National Literacy Institute - Ron White Experience		\$3,400.00
1	1	5			\$1,500.00
1	2	5	RTI Instructional Aide		\$42,070.00
1	2	6	Instructional Aide		\$29,899.00
1	6	1	Update print and digital library resouces		\$10,000.00
1	6	2			\$2,000.00
3	3	1	Staar4ward for Leaders workshop for Assistant Principals		\$350.00
3	3	1	TEPSA Summer Conference		\$4,381.00
3	3	1	TEPSA Grow Leadership Conference		\$1,937.00
3	3	1	Solution Tree Coaching Institute		\$945.00
3	3	2	Amplify ELAR Professional Development		\$2,500.00
3	3	2	K-2 Science of Teaching Reading session		\$400.00
3	3	2	Professional Development for Science		\$5,000.00
3	3	2	Professional Development for Reading	15000	\$8,000.00
3	3	2	Professional Development for Math Instruction - Alba Math		\$10,500.00
				Sub-Total	\$229,984.00
			Title II		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
3	3	1	N2 Learning Principal's Institute		\$6,000.00
Sub-Total					\$6,000.00
			Title III		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
3	3	2	Region 6 Bilingual ESL Title III Conference - EL Coach and EL Aide		\$80.00
				Sub-Tota	\$80.00

	Title IV						
Goal	Objective	Strategy	Resources Needed	Account Code	Amount		
1	1	4	Shannan Alba Consulting		\$5,500.00		
3	3	1	Rigor Relevance Relationships Conference for Coaches		\$900.00		
		•		Sub-Total	\$6,400.00		
			ESSER III Grant ARP				
Goal	Objective	Strategy	Resources Needed	Account Code	Amount		
1	6	3			\$10,300.00		
1	7	1			\$25,000.00		
				Sub-Total	\$35,300.00		
			State Compensatory Ed				
Goal	Objective	Strategy	Resources Needed	Account Code	Amount		
1	1	3	Instructional Coach		\$39,214.00		
1	1	6			\$0.00		
1	1	7			\$0.00		
1	1	9	At Risk Counselors		\$88,394.00		
1	2	2	RTI Specialist		\$41,891.00		
1	2	3	Dyslexia Staff		\$120,226.00		
1	2	4	EL Specialist		\$20,925.00		
1	2	6	PK Aide/Instructional		\$52,392.00		
1	2	7	ESC Training		\$0.00		
1	2	7	Supplies for Dyslexia		\$0.00		
1	4	1	Technology Applications Aide		\$0.00		
3	3	2	Dyslexia Training		\$0.00		
				Sub-Total	\$363,042.00		
State BIL/ESL							
Goal	Objective	Strategy	Resources Needed	Account Code	Amount		
1	1	7			\$0.00		
Sub-Total							
Local							
Goal	Objective	Strategy	Resources Needed	Account Code	Amount		
1	1	8			\$0.00		
lley Ranch	Elementary School				Campus #170-908-1		

Local					
Goal	Objective	Strategy	Resources Needed Account Code	Amount	
1	2	3	Dyslexia Teacher (1FTE)	\$38,379.00	
1	2	4	EL Specialist (0.5 FTE)	\$0.00	
1	3	3		\$300.00	
2	1	1	Funding for House Celebrations and Professional Development	\$10,000.00	
2	1	3		\$600.00	
3	1	2		\$400.00	
3	3	1	TTESS Training for Principal	\$500.00	
3	3	1	TEPSA Summer Conference	\$555.00	
4	1	1		\$400.00	
4	2	1		\$200.00	
Sub-Total				\$51,334.00	